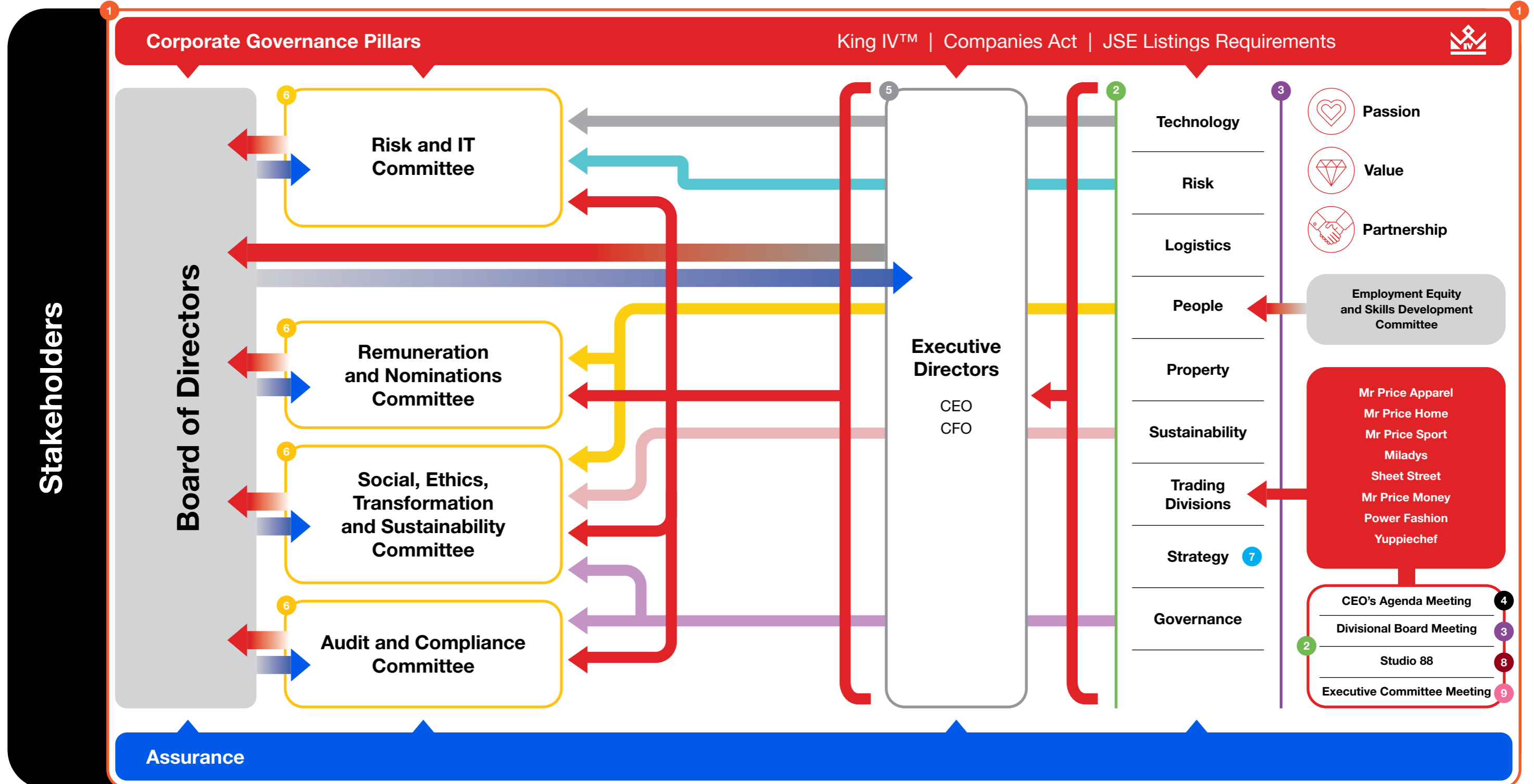


# Governance Framework

Key: ↓ Delegation of Authority | ↑ Reporting Obligation



- 1** The activities and actions undertaken by the board, its committees, executive management and senior management are in the context of and underpinned by (i) the group values of Passion, Value, Partnership, (ii) the group ethics framework and (iii) the group's code of conduct.
- 2** Details of attendees at these meetings are included in the board and management committees document on the website: [www.mrpricegroup.com](http://www.mrpricegroup.com).
- 3** Trading division and Centres of Excellence board meetings occur in April, July and October.
- 4** CEO's agenda meetings occur in March and September.
- 5** Leadership team.
- 6** Non-member director attendance at committee meetings is high, which allows for the sharing of information between committees and facilitates transparency and robust informed deliberations.
- 7** No separate divisional board meeting is held. Opportunities are sought by the strategy team, whether organic or inorganic, to achieve the group's vision to be the most valued retailer in Africa. From FY2024 Strategy and Risk will be reported through a combined board meeting to enhance and combine effective oversight of these areas.
- 8** Studio 88 board meetings are conducted through a separate meeting structure due to the shareholder arrangement with the minority shareholders. The reporting flow both into and from the group and Studio 88 is provided as necessary by the group's CEO and CFO.
- 9** With effect from the FY2024 reporting period.